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**United Nations Economic Commission for Europe  
Statistical Division**

# **Related Standards and Next Steps**

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# The GAMS0



**Strategy and leadership**

**Capability development**

**Corporate support**

**Production**



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# What is GAMS0?

- ❖ **G**eneric **A**ctivity **M**odel for **S**tatistical **O**rganisations
- ❖ It covers all activities of statistical organisations
- ❖ It extends and complements the GSBPM by adding activities needed to support statistical production

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# Level 1



**Strategy and leadership**

**Capability development**

**Corporate support**

**Production**

# Level 2



<b>Strategy &amp; Leadership</b>													
Define vision				Govern & lead				Manage strategic collaboration & cooperation					
<b>Capability Development</b>				<b>Corporate Support</b>									
Plan capability improvements	Develop capability improvements	Monitor capability improvements	Transfer support of capability improvements	Manage business performance & legislation	Manage statistical methodology	Manage quality	Manage information & knowledge	Manage consumers	Manage data suppliers	Manage finances	Manage human resources	Manage IT	Manage buildings & physical space
<b>Production</b>													
Generic Statistical Business Process Model													



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# Uses of GAMS0

- ❖ Resource planning
- ❖ Measuring costs
- ❖ Assessing readiness to implement different aspects of statistical modernisation
- ❖ Supporting risk management systems
- ❖ Implementing enterprise architecture
- ❖ **Communication**



# More information

GAMSO wiki

<https://statswiki.unece.org/display/GAMSO>



UNECE



# GSIM



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# Generic Statistical Information Model

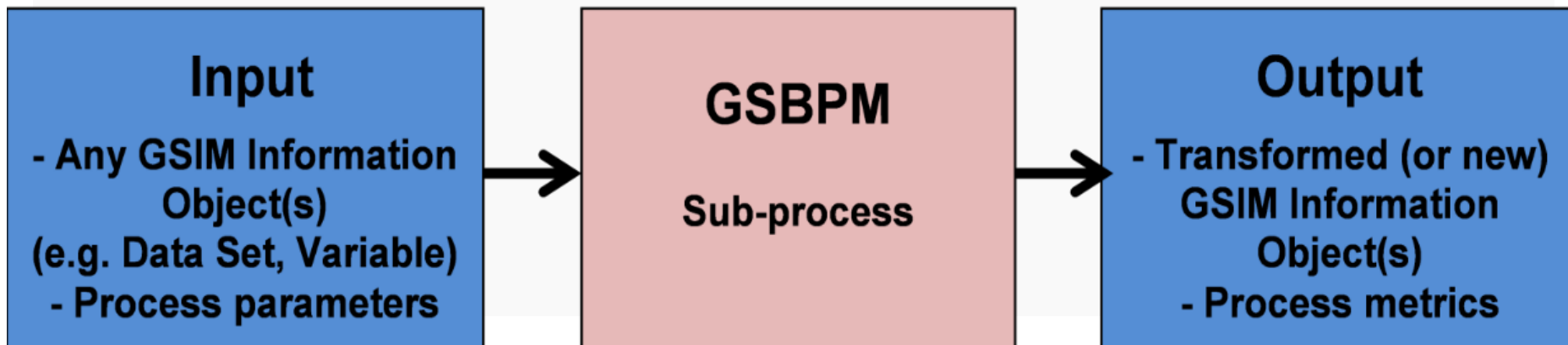


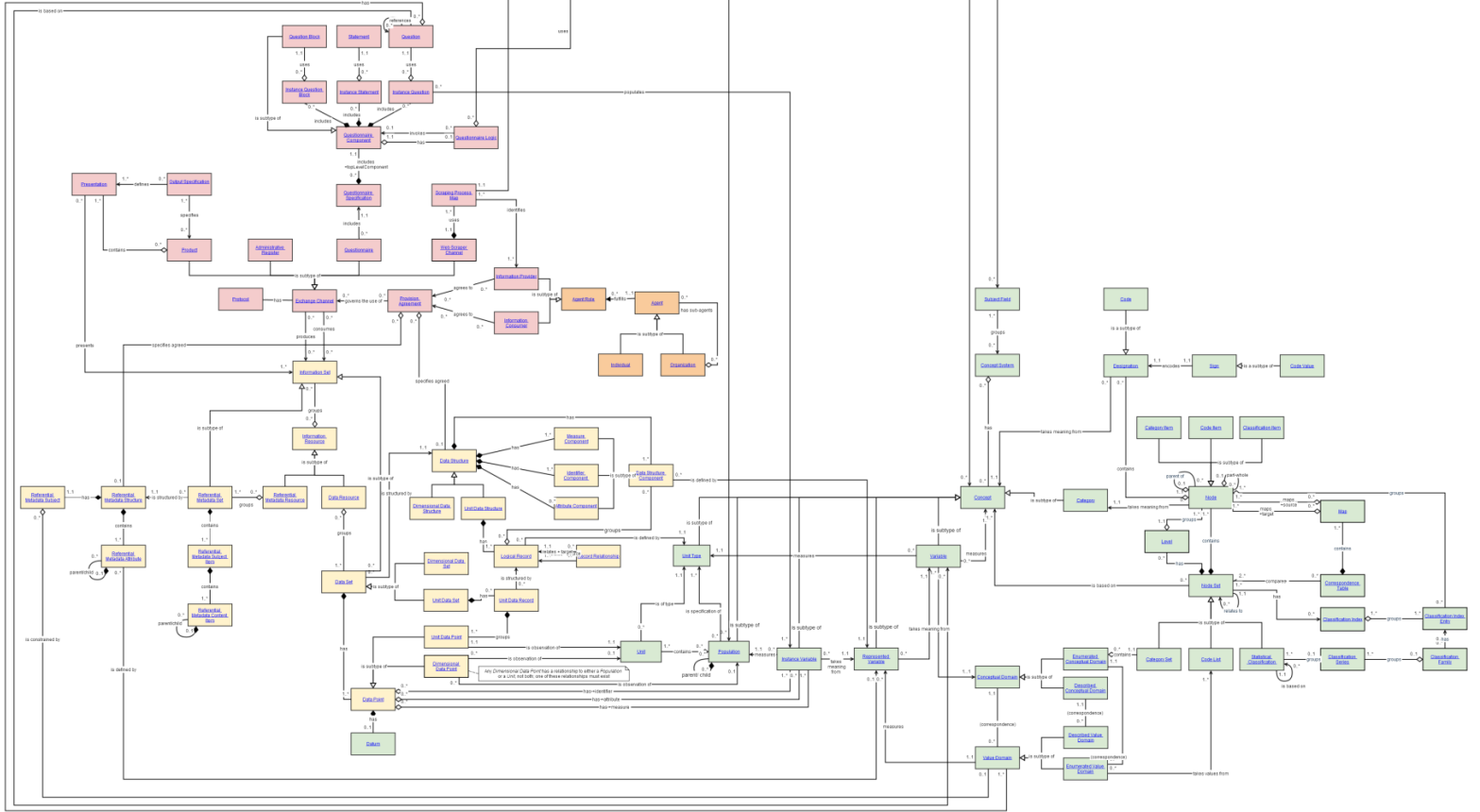
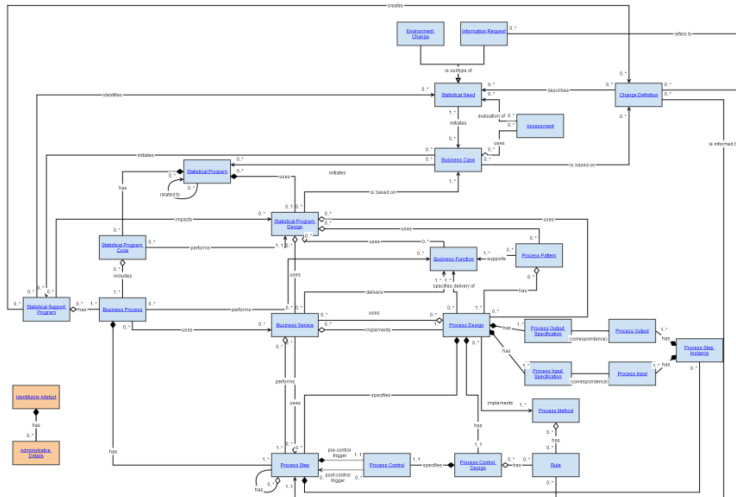
- Statistical organizations have similar activities
- These activities use and produce information (e.g. classifications, data sets)
- Although this information is similar, it is described differently in each organization (and often in different ways within each organization)

# Generic Statistical Information Model



- GSIM is the first international reference framework for statistical information
- It describes the information objects and flows within the statistical business process.





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# More information



- ❖ GSIM Wiki
- ❖ <https://statswiki.unece.org/display/gsim>

# CSPA

the Future of  
Statistical Production

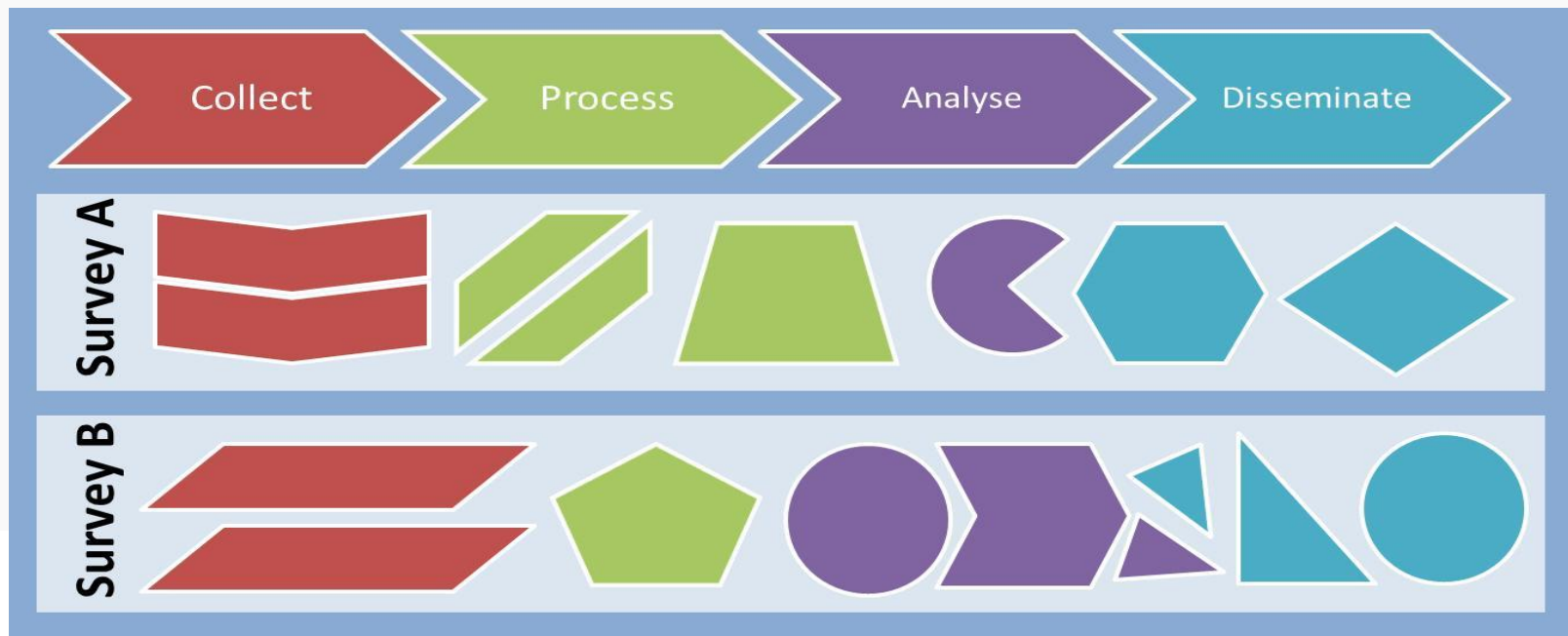


# Common Statistical Production Architecture



## Problem statement:

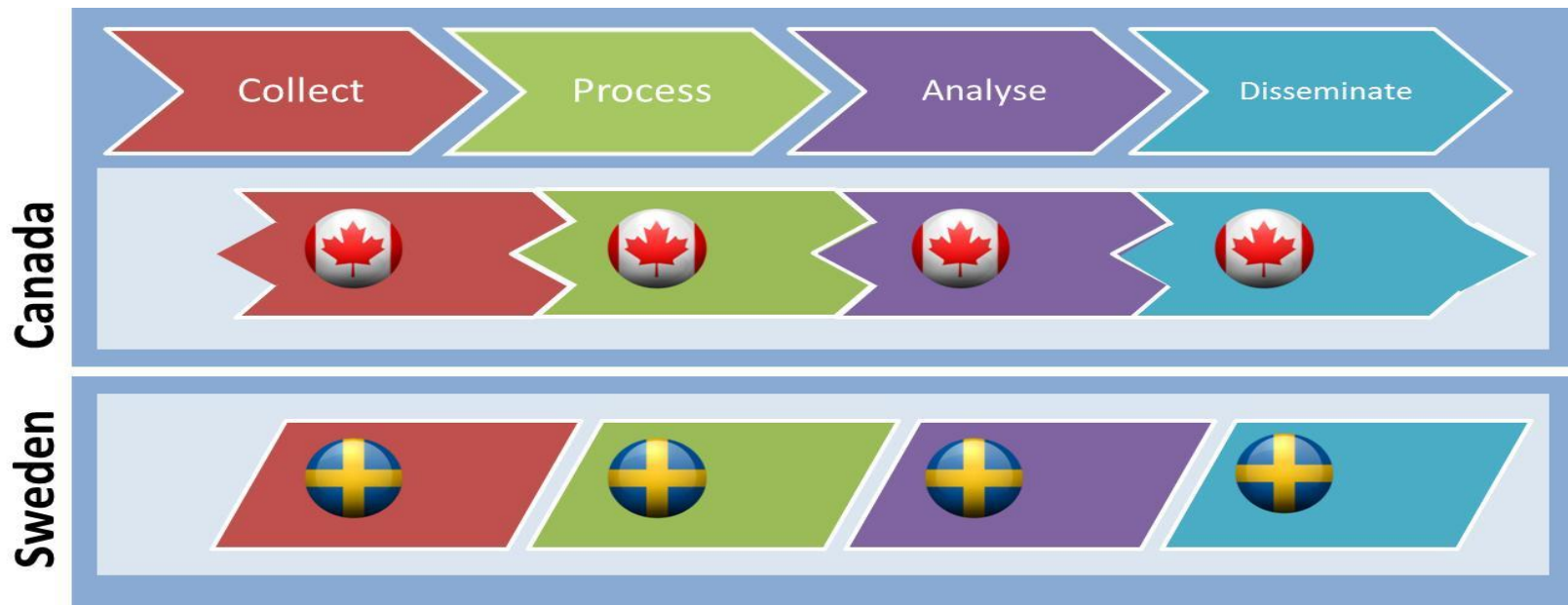
Specialised business processes, methods and IT systems for each survey / output



# Common Statistical Production Architecture



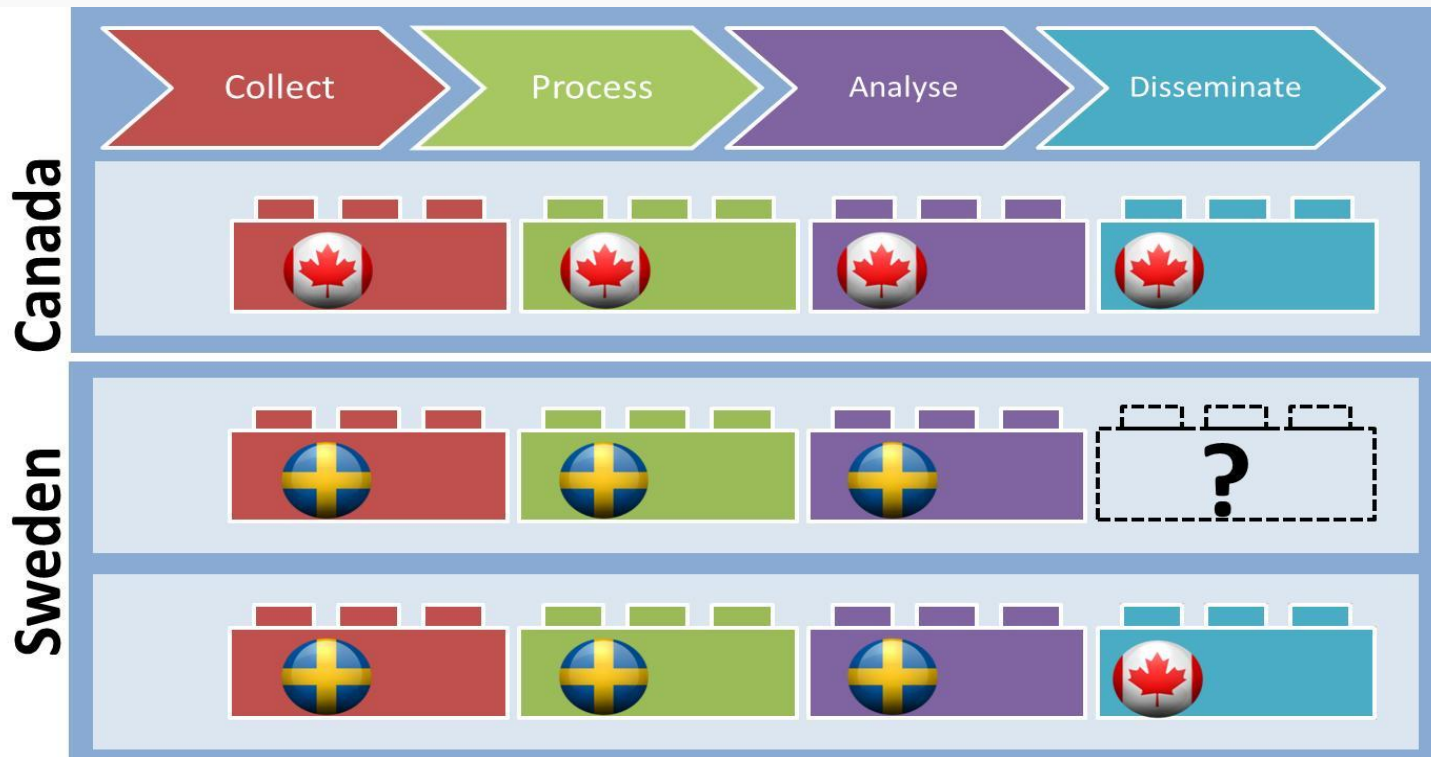
We need to standardise, but if each statistical organisation works by themselves we get this ...



# Common Statistical Production Architecture



... but if we work together to define a common statistical production architecture sharing is easier!





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# More information



## CSPA Wiki

- ❖ <https://statswiki.unece.org/display/CSPA>

# How ready is your organisation to adopt the GSBPM?



- ❖ What is your starting point?
- ❖ How far do you want to go?



# Modernisation Maturity Models

- ▶ There are different levels and dimensions of organisational maturity in the context of modernisation

Levels Dimensions	Initial implementation	Pre- implementation	Early implementation	Corporate implementation	Mature implementation
Business					
Methods					
Information					
Applications					
Technology					

- ▶ Self-assessment criteria have been developed for each combination of ***dimension*** x ***level***, for each model

# Using the MMMs

	Target						
	Silo	Integrated	Componentised	Services	Composite	Virtualised	Dynamically Re-configurable
Business Activity View ie. Collections	Isolated Collection Driven	Collection Business Process Defined	Componentised Business Activities	Business provides & consumes activities	Assemble to Order (design- time)	Provider- independent Assemble to Order	Plug n Play (run-time) BPM & BAM
Business Capability View	Isolated Business Line Driven	Collection Business Functions Defined	Componentised Business Functions	Business provides & consumes services	Formal, Standardised Business Services	Provider- independent Business Services	Business Capabilities via Run-time Configurable Services
Statistical Methodology	Isolated Business Line Driven	Collection Methods Defined	Common Methods	Service Oriented methods	Standardised, Configurable Methods	Standardised, Configurable Methods	Run-time Configurable Methods
Information	Application Specific Data Solution	Collection Specific - Data Subject Areas Established	Canonical Models	Information as a Service	Enterprise Business Data Dictionary & Repository	Virtualised Data Services	Semantic Information Representation
Application	Monolithic Solutions	Layered Solutions	Component Solutions	Emerging SOA	SOA	Cross Organisational SOA	Dynamically Re- Configurable (Plug n Play) Solutions
Infrastructure & Management	Solution Specific	Enterprise Standards	Common Reusable Infrastructure	Project Based SOA Environment	Common SOA Environment	Virtual SOA Environment: Sense & Respond	Real-time Event-based: Sense & Respond
Governance & Organisation	Adhoc Strategy & Governance	Defined governance processes	Common Governance Framework	Emerging business service governance	Business Service and IT Governance Aligned	Business Service and IT Governance Aligned	Governance via Embedded Policy
Design Practices	Isolated or Non-existent Design	Centralised, non-standard Design	Common Design Objects	Service Oriented Modelling	Business Process and Capability Modelling	Business Process & Capability Modelling for Infrastructure	Run-time Business Process & Capability Modelling

} Surrounding influences



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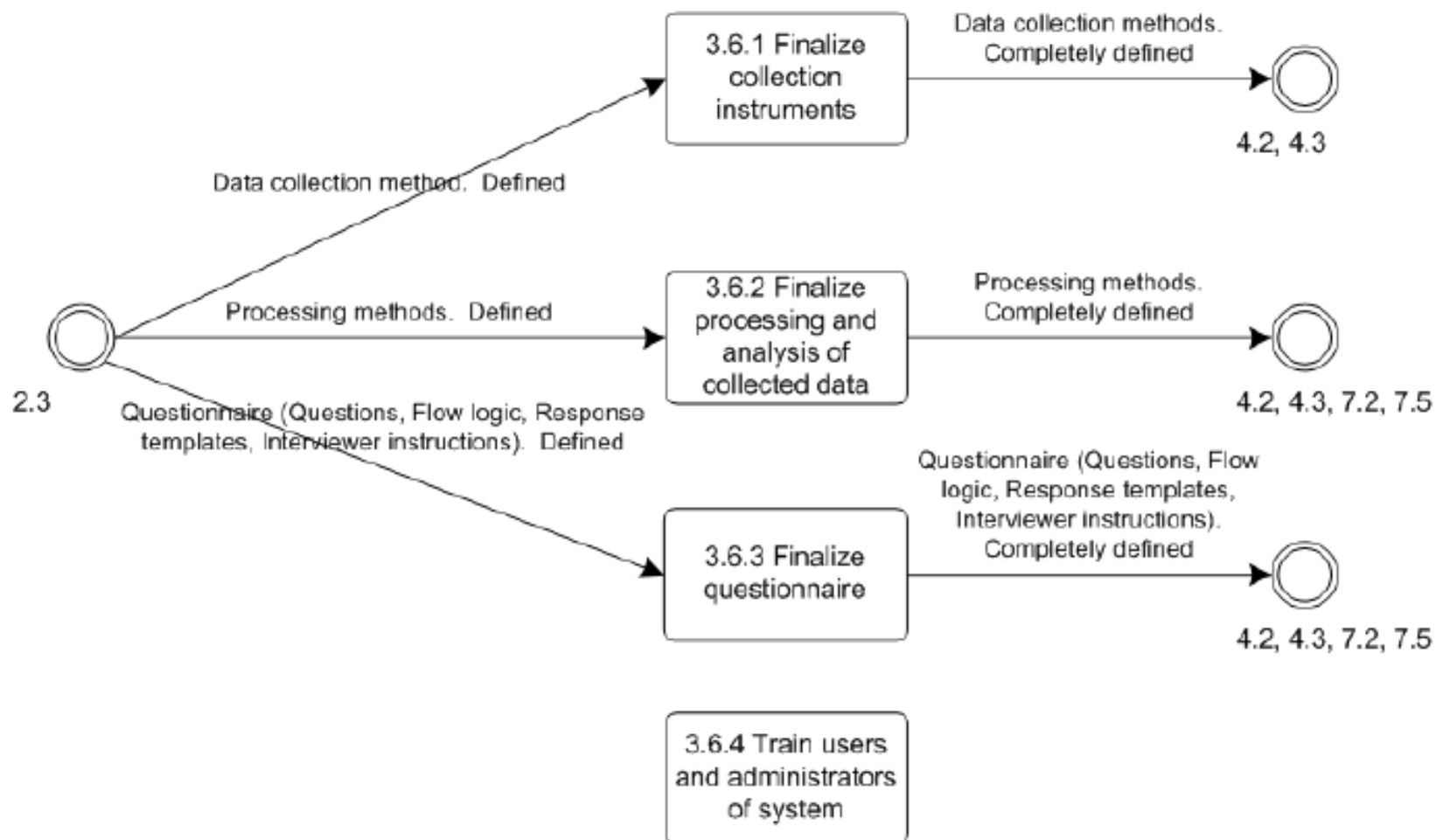
# Maintaining GSBPM

- ❖ Owner = HLG-MOS
- ❖ Maintenance is delegated to the Supporting Standards Group
- ❖ Discussion forum to gather feedback
- ❖ Importance of stability over time
  - Reviews every 5 years
  - Revisions only if really needed

# Evolution

- ❖ The GSBPM will have to change over time to reflect new realities
  - But not too often!
- ❖ Collect ideas and feedback to inform future revisions
- ❖ More detail?
- ❖ Broader scope?

# Detail vs Generic





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# Updating the GSBPM

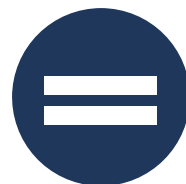
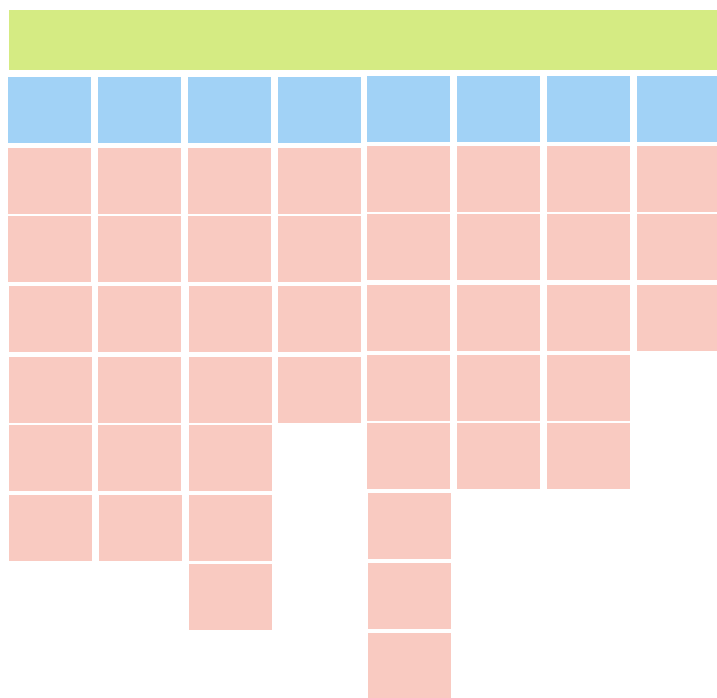
- ❖ By 2018 many organisations had adopted GSBPM – and given feedback
- ❖ Several related models and standards had been developed
- ❖ GSBPM needed refreshing to maintain relevance and improve consistency
- ❖ GSBPM v5.1 endorsed by Conference of European Statisticians, June 2019



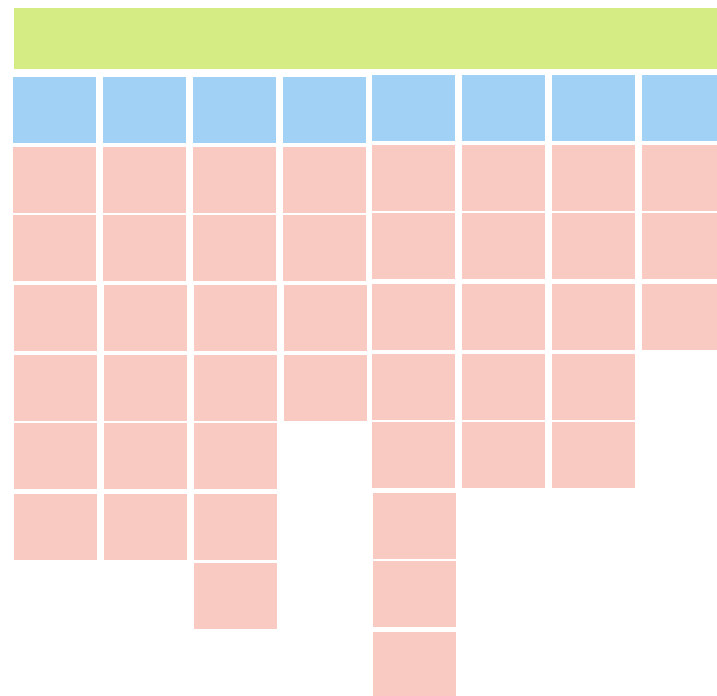
# Main Changes in v5.1

- No structural change

GSBPM v5.0



GSBPM v5.1



# Main Changes in v5.1

Some sub-processes were re-named:

GSBPM v5.0

1.6  
Prepare  
business case

3.1  
Build collection  
instruments

GSBPM v5.1

1.6  
Prepare and  
submit  
business case

3.1  
Reuse or build  
collection  
instruments

...also 3.2 and 3.3



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# Main Changes in v5.1

- ❖ Descriptions updated and expanded to be more applicable for different data sources, including geospatial information
- ❖ Consistency with other models/standards improved
- ❖ Relationship with GAMS0 (partly) resolved
  - Overarching processes mostly removed, except those directly related to statistical production, e.g. quality and metadata management

## Quality management

Corporate  
level



GAMSO

- Establishing institutional quality framework
- Developing guidelines for the quality framework

Process  
level



GSBPM

- Monitoring quality throughout process cycle
- Documenting lessons learned

# New Resources

## ❖ Geospatial view of GSBPM

- Released 1 June 2021
- <https://statswiki.unece.org/display/GSBPM/GeoGSBPM>



Overarching Processes							
Specify needs	Design	Build	Collect	Process	Analyse	Disseminate	Evaluate
1.1 Identify needs	2.1 Design output	3.1 Review or build collection instrument	4.1 Create frame and select sample	5.1 Integrate data	6.1 Prepare draft report	7.1 Update output system	8.1 Gather evaluation input
1.5 Consult and confirm needs	2.2 Design variables description	3.2 Review or build processing and analysis components	4.2 Set up collection	5.2 Classify and code	6.2 Validate output	7.2 Produce dissemination products	8.2 Consider relation
1.2 Establish output objectives	2.3 Design collection	3.3 Review or build dissemination component	4.3 Run collection	5.3 Review and calibrate	6.3 Interpret and explain output	7.3 Manage release of dissemination products	8.3 Agree on action plan
1.6 Identify concepts	2.4 Design frame and sample	3.4 Configure workflows	4.4 Finalize collection	5.4 Edit and improve	6.4 Apply disclosure control	7.4 Promote dissemination products	
1.3 Check data availability	2.5 Design processing and analysis	3.5 Test production system		5.5 Define user variables and units	6.5 Finalize output	7.5 Manage user support	
1.4 Prepare and release business case	2.6 Design production systems and workflow	3.6 Test statistical business process		5.6 Calculate weights			
		3.7 Finalize production system		5.7 Calculate aggregates			
				5.8 Finalize data file			

# GSBPM and the Global Statistical Geospatial Framework (GSGF)

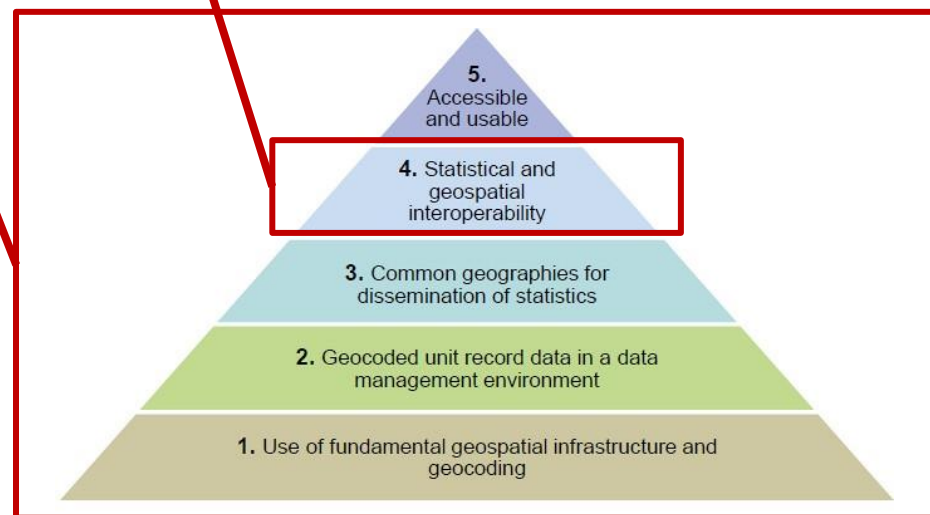
GSBPM as tool to ensure GSGF principles to be followed

## GSBPM

Overarching Processes							
Specify needs	Design	Build	Collect	Process	Analyse	Disseminate	Evaluate
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1.3 Establish output objectives	2.3 Design collection components	3.3 Reuse or build dissemination components	4.3 Run collection	5.3 Review and validate	6.3 Interpret and explain outputs	7.3 Manage release of dissemination products	8.3 Agree an action plan
1.4 Identify concepts	2.4 Design frame and sample	3.4 Configure workflows	4.4 Finalise collection	5.4 Edit and impute	6.4 Apply disclosure control	7.4 Promote dissemination products	
1.5 Check data availability	2.5 Design processing and analysis	3.5 Test production systems		5.5 Derive new variables and units	6.5 Finalise outputs	7.5 Manage user support	
1.6 Prepare and submit business case	2.6 Design production systems and workflow	3.6 Test statistical business process		5.6 Calculate weights			
		3.7 Finalise production systems		5.7 Calculate aggregates			
				5.8 Finalise data files			

Immediate connection

## GSGF



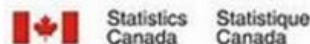
SOURCE: Australian Bureau of Statistics (ABS) / UN-GGIM, illustration by Statistics Sweden

Figure 2: The Global Statistical Geospatial Framework (GSGF)



# Geospatial view of GSBPM (GeoGSBPM)

- Developed by Geospatial task team of HLG-MOS Supporting Standards Group
- GeoGSBPM describes geospatial-related activities and considerations using the framework of the GSBPM



# Geospatial view of GSBPM (GeoGSBPM)



Example of GSBPM sub-process 2.2 Design variable description

## 2.2 Design variable description

28. This sub-process defines the variables to be collected via the collection instrument, as well as any other variables that will be derived from them in sub-process 5.5 (Derive new variables and units), and any statistical or geospatial-classifications that will be used. It is expected that existing national and international standards will be followed wherever possible.

29. Geospatial variables (geographies) that are used while collecting data at a statistical unit level are not usually the same as those that are used for dissemination. Hence, they should be designed at the statistical unit level using point-based location<sup>8</sup> as the base geospatial variable, as it will provide a considerable adaptability to changes over time and flexibility to aggregate up to various dissemination-level geographies. For gridded geographies, it is important to use a grid system that is comparable with the existing regional or global grid system (e.g. Discrete Global Grid System (DGGS)<sup>9</sup>) as it will greatly increase usability of the output. Different types of grid (e.g. hexagon, rectangular) and their advantages and disadvantages can be assessed when designing gridded geographies.

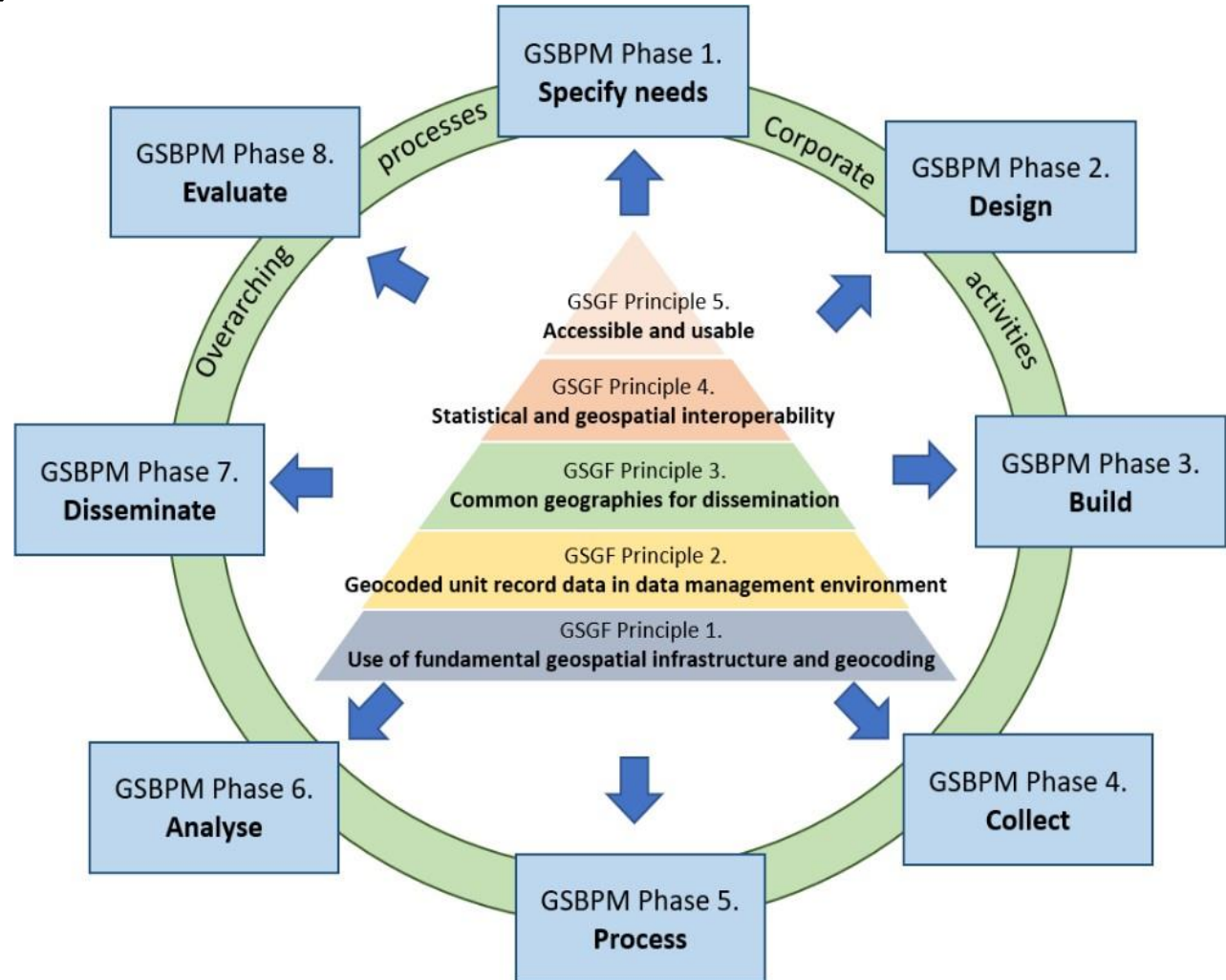
30. This sub-process may need to run in parallel with sub-process 2.3 (Design collection), as the definition of the variables to be collected, and the choice of collection instruments may be inter-dependent to some degree. Preparation of metadata descriptions of collected and derived variables, statistical and geospatial classification is a necessary precondition for subsequent phases.

**GSBPM original text**

**New geospatial text**



# Geospatial view of GSBPM (GeoGSBPM)



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# More information



❖ GSBPM Wiki

❖ <https://statswiki.unece.org/display/GSBPM>